


# ATTACHMENT A

# INTEGRATED ACTION PLAN | COUNCIL PRIORITY ACTIONS- PROGRESS REPORT

November 2024

A GREEN NANAIMO 				
Ref.	Programs & Projects			
<b>GREENHOUSE GAS EMISSION REDUCTION</b>				
<b>ONGOING (Ongoing &amp; Repeated)</b>				
1	Update corporate policies for City owned facilities to reflect current and future energy and Greenhouse Gas emissions reduction requirements and other green building practices.			
<b>IMMEDIATE (0 - 4 Years)</b>				
2	Advocate to the Province of BC for a moratorium on all new natural gas connections and discourage fuel switching.			
3	Confirm final steps with respect to Nanaimo's Energy Step Code implementation strategy, to ensure higher Step Code compliance requirements come into effect before the Provincial mandated implementation timelines.			
4	Complete an inventory of energy use and Greenhouse Gas emissions of all community buildings, to identify building energy upgrade opportunities and challenges by building type, and immediately develop a financing and rebate program to accelerate the replacement of high-carbon energy systems with low-carbon energy systems.			
5	Update development permit requirements to include energy, climate, and water efficiency from a site and building design perspective. Develop guidelines that may include passive design techniques, shading, rainwater management, green roofs, building orientation, Water Wise landscape, building energy systems and renewable power generation, among other topics.			
6	Conduct a City fleet electrification study.			
7	Develop a program to encourage the adoption of e-bikes with equity considerations.			
<b>CLIMATE ADAPTATION &amp; HAZARD MANAGEMENT</b>				
<b>ONGOING (Ongoing &amp; Repeated)</b>				
8	Use a climate risk and vulnerability assessment method to be used for reviewing large capital infrastructure investments in the city (e.g., a Public Infrastructure Engineering Vulnerability Committee (PIEVC)).			
<b>IMMEDIATE (0 - 4 Years)</b>				
9	Develop a Green Shores strategy to help naturalize the shoreline to protect waterfront properties from flood risk and landslide, while also protecting and restoring habitats.			

 COMPLETE

 IN PROGRESS

 ONGOING

 NOT STARTED

# A GREEN NANAIMO

Ref.	Programs & Projects				
10	Develop an ecological accounting process for stream projects that identifies the values that streams provide. These include health, stormwater, biodiversity benefits to inform the potential for a stormwater utility which would provide budget towards maintaining natural infrastructure.				
11	Develop a Sea Level Rise Management Plan.				
12	Develop an extreme weather strategy, which includes results of the extreme heat risk mapping and assessment project (which includes direction on communications and community capacity building).				
13	Cat Stream Restoration   Continue replacing invasive hawthorn forest and reed canary grass with native species to restore natural habitat and ecological function.				
14	Chase River Hydrology Study   Develop and update a hydrology model for the Chase River watershed to account for extreme weather events and climate change, and determine flood flows. Use results to complete floodplain modeling for Chase River.				
<b>URBAN TREE CANOPY, NATURAL AREAS &amp; GREENWAYS</b>					
<b>ONGOING (Ongoing &amp; Repeated)</b>					
15	Departure Creek Enhancement   Continue to work with the Pacific Salmon Foundation, Departure Creek Streamkeepers, and Snuneymuxw First Nation partners to enhance the Departure Creek intake and side channel project with riparian restoration and consider creating wetland habitat and flood management at Departure Bay Centennial Park on Departure Creek.				
<b>IMMEDIATE (0 - 4 Years)</b>					
16	Update the Urban Tree Canopy Management Strategy, conduct a tree canopy assessment, and update tree protection bylaws and development guidelines to bring urban tree management into alignment with City Plan objectives.				
17	Buttertubs & West Marsh Plan   Implement actions in the Buttertubs & West Marsh Management Plan.				
18	Linley Valley Park Management Plan   Implement the actions in the Linley Valley Park Management Plan.				
<b>WATER, SEWER &amp; STORMWATER SERVICES</b>					
<b>ONGOING (Ongoing &amp; Repeated)</b>					
19	Target \$28.2 million (20 year average)* for annual infrastructure system renewal.				
20	Implement the Water Supply Strategy which applies current climate science to estimate water supply storage and distribution infrastructure required to meet future growth, and build resilience.				
21	Continue to support the Regional District of Nanaimo's Drinking Water and Watershed Protection Technical Advisory Committee.				
22	Continue the City's Water Saving Rebate Programs to reduce water consumption.				

\* 18.8 million over 5 year average in 2023 - 2027 Financial Plan

 COMPLETE     IN PROGRESS     ONGOING     NOT STARTED

# A GREEN NANAIMO

Ref.	Programs & Projects				
23	Continue to work with the Regional District of Nanaimo towards reducing infiltration and inflow from the City's sanitary sewer system in support of the Regional District of Nanaimo's Liquid Waste Management Plan.				
<b>Ref. Programs &amp; Projects</b>					
<b>IMMEDIATE (0 - 4 Years)</b>					
24	Identify and communicate infrastructure capacity deficiencies impacting existing and future growth.				
25	Evaluate funding constraints to meet renewal and upgrade demands and make a determination on timing and priorities in support of a Development Cost Charges Bylaw 2017 No. 7252 review.				
26	Conduct an inventory and valuation of the City's natural assets (e.g. creeks/streams, wetlands, forests) and incorporate these into the asset management program to protect and maintain their function.				
27	Investigate and pursue a stormwater utility to support viability and resilience of the city's grey and green stormwater system.				
28	Mid-Town Water Supply   Complete the Mid-Town Water Supply upgrade to provide redundancy and resilience in the water supply. Phase 1   Pryde Avenue to Labieux Road. Phase 2   College Drive to Pryde Avenue. Phase 3   Labieux Rd to Vanderneuk Road.				
29	Vanderneuk Water Reservoir   Construct a new reservoir at Vanderneuk to support future growth and resilience.				
<b>SOLID WASTE MANAGEMENT</b>					
<b>ONGOING (Ongoing &amp; Repeated)</b>					
30	Work with organizations such as the Circular Cities and Regions Initiative and Carbon Disclosure Project to promote circular economy activities related to reuse, repair, shared and recycled content.				
31	Continue Zero Waste education campaigns such as Waste Reduction Week, Single-Use Item Reduction, and Green Giving.				
32	Expand City services such as Reuse Rendezvous and Trunk Sale to promote Zero Waste.				
<b>IMMEDIATE (0 - 4 Years)</b>					
33	Develop and implement a construction recycling, deconstruction, and demolition bylaw. The bylaw will include measures to reduce the amount of waste that goes to landfill from construction and demolition activities, and promote re-use of construction materials in Nanaimo.				
34	Develop Zero Waste Public events program as part of a waste reduction effort and experiential community education program.				
<b>BROWNFIELD SITES</b>					
<b>IMMEDIATE (0 - 4 Years)</b>					
35	Prepare a Brownfield Strategy (obtain grant funding if possible) to identify programs and actions to facilitate brownfield redevelopment, including financial and non-financial incentives.				

 COMPLETE

 IN PROGRESS

 ONGOING

 NOT STARTED

## ARTIFICIAL LIGHTING & DARK SKIES

### IMMEDIATE (0 - 4 Years)

36	Complete a dark skies assessment of all parks and facilities and develop an action plan for improvements. The city assessment would include an analyses of light pollution and its sources, current lighting policies, priority dark sky locations, and recommendations for lighting fixtures and energy efficient principles.				
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## A CONNECTED NANAIMO

Ref. Programs & Projects

### CONNECTED COMMUNITIES

#### IMMEDIATE (0 - 4 Years)

37	Implement pay parking technologies that allow multiple payment methods and remote payment (e.g., online, phone) for extending parking.				
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### INTEGRATED WALK, ROLL, CYCLE & TRANSIT NETWORK

#### IMMEDIATE (0 - 4 Years)

38	Develop Bike Parking / End of Trip facilities for short and long-term bicycle parking around key trip generators such as urban centres, transit exchanges, and destination parks.				
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39	E & N Trail Improvements   Illuminate the E & N Trail starting with Northfield Road heading north.				
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40	Linley Valley Greenway East-West Route   Through the park planning process for Linley Valley Park, complete the Linley Valley Greenway as a hard surface trail that offers an accessible east-west route between Rutherford Road and Linley Road / Hammond Bay Road via the DL56 lands.				
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41	Off Bowen Road Active Mobility Route - East Wellington to Buttertubs   Complete the next phase of the active mobility corridor parallel to Bowen Road, starting with the section between East Wellington Road and Buttertubs Drive when redevelopment of adjacent land occurs.				
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42	Third Street Pedestrian Upgrades   Upgrade pedestrian and cycling facilities from Watfield Avenue to Pine Street.				
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43	Downtown Transit Hub   Construct a downtown transit hub to support active transportation connections between Downtown and surrounding Neighbourhoods and Urban Centres.				
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### RECREATIONAL TRAILS

#### ONGOING (Ongoing & Repeated)

44	Westwood Lake Park Trails   Work with user and bike groups to continue to maintain and expand the diversity of single-track trails at Westwood Lake Park. Consider the integration of adaptive trails. In addition, consider conflict reduction routes and techniques for mountain bikers at First and Second Beach.				
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#### IMMEDIATE (0 - 4 Years)

45	Complete a wayfinding signage network update and develop an online app-based program for the recreational trail system that includes information on trail accessibility levels and special features.				
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COMPLETE



IN PROGRESS



ONGOING



NOT STARTED

# A CONNECTED NANAIMO

Ref.	Programs & Projects				
46	Create an implementation plan for more inclusive trails on City-owned sites including trails, trailheads, signage and information, and more.		IN PROGRESS		
47	Beaufort Park Wellness Walkways   Complete wellness walkways through Beaufort Park with trail surfacing upgrades, universally accessible features, and site furniture and comforts, as part of the Beaufort Park Plan implementation.				NOT STARTED
48	Lotus Pinnatus Park - Nature Trails   To reduce impacts from informal trail activities in Lotus Pinnatus Park, complete a dedicated soft surface trail and boardwalk network with signs and fencing to restrict access to sensitive areas.		IN PROGRESS		
49	Mid-Town Connector - Beban Park Link   In collaboration with the Mid-Town Water Supply infrastructure upgrades which includes a trail connection between the E&N Trail and Parkway Trail, complete an urban hard surface trail connection through Beban Park in accordance with the Beban Park Master Plan.		IN PROGRESS		
50	Walley Creek Trail - East Extension   Through development, extend the hard surface Walley Creek Trail corridor East between Vista View Crescent and McGuffie Road. Connect with the Hammond Bay Neighbourhood Commercial Centre.		IN PROGRESS		
51	Walley Creek Trail - West Extension   Through development, extend the hard surface Walley Creek Trail corridor between Entwhistle Road and Springfield Place.				NOT STARTED
<b>SAFE MOBILITY</b>					
<b>IMMEDIATE (0 - 4 Years)</b>					
52	Target \$365,000 over the next 5 years to enhance safety through traffic calming.		IN PROGRESS		
53	Create a Vision Zero Toolkit to support strategic monitoring, assessing, and mitigation of collision characteristics across the City.		IN PROGRESS		
54	Utilizing emerging technology, undertake a pilot project to test the capabilities of the system to predict collision patterns at intersections to enable staff to proactively make changes at potential high-risk intersections that have yet to generate high collision rates.				NOT STARTED
<b>COMPLETE STREETS</b>					
<b>ONGOING (Ongoing &amp; Repeated)</b>					
55	Work with the Ministry of Transportation and Infrastructure to transition the Island Highway (19A) through or adjacent to Urban Centres to become Mobility Arterial Street.			ONGOING	
<b>IMMEDIATE (0 - 4 Years)</b>					
56	Cranberry Avenue/Island Hwy - Intersection Improvements   Implement intersection improvements and expanded left-turn capacity to reduce congestion for vehicles entering or leaving the Cinnabar Valley via Cranberry Avenue. Timing of this project is correlated to future development within the Cinnabar Valley.		IN PROGRESS		
57	Design Commercial   Complete a conceptual design from Commercial / Wallace / Albert Street & Victoria Crescent intersection to Front Street.	COMPLETE			

 COMPLETE

 IN PROGRESS

 ONGOING

 NOT STARTED

## A CONNECTED NANAIMO

Ref.	Programs & Projects				
58	Mid-Town Gateway Complete Street   Complete the Boxwood Connector complete street as part of the Mid-Town Gateway and Water Supply Infrastructure upgrades to provide a complete street multi-modal link in Central Nanaimo.				
59	Terminal Ave Corridor Improvements   Complete construction Phase 1 - Esplanade Street to Commercial Street to support the Downtown Transit Exchange.				
60	Stewart Avenue Complete Street Corridor - North of Cypress   Consistent with the proposed vision within the Newcastle + Brechin Neighbourhood Plan, study options for reallocating space within the existing Stewart Avenue cross-section to create AAA cycling facilities and shorten crosswalks along the corridor.				
61	Stewart Avenue Complete Street - Terminal to Cypress   Redistribution of space along Stewart Avenue demonstrates that numbered Highways can be integrated into an urban environment while still supporting all mobility needs.				

## A HEALTHY NANAIMO

Ref.	Programs & Projects				
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### COMMUNITY SAFETY & SECURITY

#### ONGOING (Ongoing & Repeated)

62	Support the Nanaimo Situation Table's work to address the needs of high-risk individuals.				
63	Continue to support the Systems Planning Organization to implement the Health and Housing Action Plan and to provide leadership and coordination of services to Nanaimo's most vulnerable citizens.				
64	Work with BC Housing to identify opportunities for additional shelters and fund additional shelter space.				

#### IMMEDIATE (0 - 4 Years)

65	Construct a new Royal Canadian Mounted Police (RCMP) detachment.				
66	Implement the Downtown Nanaimo Community Safety Action Plan.				
67	Implement a Parking Facility Security Assessment in the downtown area (Bastion, Vancouver Island Conference Centre, and Harbour Front Parkades).				
68	Work with BC Housing to establish a Navigation Centre for up to 60 transitional beds.				

### AFFORDABLE HOUSING

#### IMMEDIATE (0 - 4 Years)

69	Complete the following Affordable Housing Strategy Projects: <ul style="list-style-type: none"> <li>▶ Prepare policies and bylaw amendments to expand secondary suites and coach houses, and to support infill and intensification in single detached neighbourhoods for the appropriate land use designations in the City Plan, and</li> <li>▶ Complete an analysis of Urban Centre and Corridor land use designations with the objective of pre-zoning appropriate parcels for affordable housing.</li> </ul>				
70	Review the Delegation Bylaw to consider increasing the delegation of development permits for affordable housing.				

# A HEALTHY NANAIMO



Ref.	Programs & Projects				
71	Consider new authority in the Local Government Act to not require Public Hearings for rezonings.	COMPLETE			
72	Develop a Family-Friendly Housing policy to encourage the construction of more two and three plus bedroom units in new multi-family developments.		IN PROGRESS		
73	Create a tenant relocation policy to support tenants impacted by redevelopment and displacement.		IN PROGRESS		
74	Review Schedule D of the Zoning Bylaw (i.e. Density Bonusing) to further incentivize affordable housing.		IN PROGRESS		
75	Identify sites for acquisition and potential partnerships for affordable and supportive housing projects.		IN PROGRESS		
76	Complete a review of the Downtown Revitalization Tax Incentive Programs.	COMPLETE			
77	Finalize the Park Avenue Concept Plan (933 Park Avenue) including consideration of affordable housing.		IN PROGRESS		

## INTERGENERATIONAL LIVING

### ONGOING (Ongoing & Repeated)

78	Support equitable access for children, youth, and families to City recreational programs and facilities. Examples include the Leisure Economic Access Pass (LEAP) program, supports to sport and youth organizations, and the Health Hub at the Nanaimo Aquatic Centre.			ONGOING	
79	Work with School District 68 to support and prioritize the integration of childcare spaces into elementary school sites across the city.			ONGOING	

### IMMEDIATE (0 - 4 Years)

80	Develop an Accessible and Adaptable Housing policy to increase the amount of adaptable and accessible residential units that: <ul style="list-style-type: none"> <li>▶ Explores requiring a minimum number of adaptable units for all new developments, including flexibility and options for different types of housing.</li> <li>▶ Considers higher adaptable unit requirements for seniors-oriented developments.</li> <li>▶ Encourages the use of universal design features.</li> </ul>		IN PROGRESS		
81	South End Community Centre – Create a fully integrated community wellness centre for all ages.		IN PROGRESS		
82	Bowen Park   Work with Island Health to create a Memory Clinic.		IN PROGRESS		

## FOOD SECURITY

### ONGOING (Ongoing & Repeated)


83	Work with neighbourhoods and community groups to expand opportunities for community gardens.			ONGOING	
84	Support installation of infrastructure required for food production in appropriate City-owned locations such as the Beban Learning Gardens.			ONGOING	
85	Continue to acquire and manage parks, public lands, and water assets that have food production values, such as the Beaufort Park Food Forest.			ONGOING	


COMPLETE

IN PROGRESS

ONGOING

NOT STARTED

A HEALTHY NANAIMO 					
Ref. Programs & Projects					
FOOD SECURITY					
IMMEDIATE (0 - 4 Years)					
86	East Wellington Park   Through community partnerships, implement food production and agroforestry supporting infrastructure at East Wellington Park.				
87	Beban Park   Work with community partners to develop additional agricultural and food production / showcase areas within the central development area at Beban Park.				
88	Diver Lake Park   Integrate fishing features into the design of future sections of the boardwalk / trail.				
89	Lakeview Park (Long Lake)   Install a fishing float/multi-use access points at Lakeview Park for fishing, harvesting, and launching.				
90	933 Park Avenue   Through community partnerships, implement food production and agroforestry supporting infrastructure at 933 Park Avenue.				
91	Westwood Lake Park   Improve amenities for universal access, fishing, and harvesting at Westwood Lake Park.				
EMERGENCY MANAGEMENT					
IMMEDIATE (0 - 4 Years)					
92	Update the Emergency Response and Recovery Plan.				
93	Update the Hazard Risk Vulnerability Assessment.				
RECREATIONAL, CULTURE & WELLNESS					
ONGOING (Ongoing & Repeated)					
94	Identify creative ways to recruit and retain certified lifeguards and instructors to support the day-to-day operations as well as the expansion of aquatic programming.				
95	Beban Park Master Plan   Continue the phased implementation of the Beban Park Master Plan and the Beban Park Facility Plan with updates based on engagement from the City Plan – Nanaimo ReImagined process.				
RECREATIONAL, CULTURE & WELLNESS					
IMMEDIATE (0 - 4 Years)					
96	Implement the actions in the Sport Tourism Strategy.				
97	Expand recreation and wellness programs to include more after-school activities for 10-17 year-olds, as the needs of this population are generally not met in licensed childcare programs.				
98	Explore the need for additional dry-floor facilities such as the development of a Fieldhouse.				
99	Conduct a research project into barriers, which may inhibit participation in community wellbeing programs and identify implementable actions to reduce barriers.				
100	In collaboration with Snuneymuxw First Nation, develop and implement a strategy for increasing Indigenous youth participation in recreation, culture, and sport.				
101	Undertake a comprehensive review and update of park and facility allocation guidelines with a lens of equity and inclusivity.				

 COMPLETE
  IN PROGRESS
  ONGOING
  NOT STARTED



## A HEALTHY NANAIMO

Ref.	Programs & Projects				
102	Using the information gathered through City Plan – Nanaimo ReImagined stakeholder and public engagement process, prepare a community needs assessment with recommendations for phased upgrades and additions of new indoor recreation facilities. These may include additional ice sheets, gymnasium space with consideration for community hub planning and partnership infrastructure projects, future pool needs, indoor and outdoor courts, artificial fields, and, dry floors.				
103	Work collaboratively with the Economic Development and Tourism teams to develop and execute a coordinated marketing strategy for community wellbeing services in the city. Consider potential alignment / integration with a cultural services marketing strategy.				
104	Develop a shared use agreement with School District 68 that is specific to gymnasium and shared use for Parks, Recreation, Culture & Wellness programming.				
105	South End Community Centre   Proceed with analysis, site selection, design, and development of a South End Community Wellness Facility that integrates recreation, health, culture, and community service components.				
106	Loudon Activity Centre & Boathouse – Building Stage   Proceed with the construction of a Loudon Activity Centre & Boathouse and associated park improvements to improve amenities for users.				
107	Larry McNabb Sports Zone – Design & Building Stage   Proceed with design and implementation of the Larry MacNabb Sports Zone on Third Street to accommodate further stadium facilities including increased seating capacity and supporting amenities.				

## AN EMPOWERED NANAIMO

Ref.	Programs & Projects 				
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### TRUTH & RECONCILIATION

### ONGOING (Ongoing & Repeated)

108	Continue to implement the Council endorsed Plan to implement the Truth and Reconciliation Commission's Call to Action #57 and the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP) by providing City staff with learning opportunities to build cultural competency and strengthen the City's role as an inclusive employer and community.				
109	Develop and support a variety of reconciliation events and learning opportunities such as the ongoing partnership with Snuneymuxw First Nation, School District 68 and others, to plan and host events including National Indigenous Peoples Day, June 21 and National Truth and Reconciliation Day, September 30.				
110	Work with the Nanaimo Prosperity Corporation and the Petroglyph Development Group to create joint economic opportunities.				
111	In partnership with Snuneymuxw First Nation, continue to review and prioritize updates to/new-historical signage in areas of significance to Snuneymuxw First Nation.				

### IMMEDIATE (0 - 4 Years)

112	Explore partnering opportunities in areas related to skill development and training with Snuneymuxw First Nation.				
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 COMPLETE

 IN PROGRESS

 ONGOING

 NOT STARTED

# AN EMPOWERED NANAIMO

Ref.	Programs & Projects				
113	Work with Snuneymuxw First Nation to develop content for the City website relating to the nation and land acknowledgement.		In Progress		
114	100 Comox Road   Work with Snuneymuxw First Nation towards the transfer of 100 Comox Road property adjacent to Maffeo Sutton Park.		In Progress		
115	Departure Bay Recreational Areas   Work with Snuneymuxw First Nation on parks and recreational area improvements.		In Progress		
116	Te'tuxwtun – Fifth Street Properties Project   Continue to work in partnership with Snuneymuxw First Nation, School District 68, and BC Housing to jointly plan and develop the Fifth Street Properties to create an integrated community site providing housing, education, and recreation opportunities as supported by the joint Memorandum of Understanding.		In Progress		
<b>EQUITY &amp; INCLUSIVITY</b>					
<b>ONGOING (Ongoing &amp; Repeated)</b>					
117	Revise the internal style guide to standardize gender inclusivity and gender neutrality in municipal communications.			Ongoing	
<b>IMMEDIATE (0 - 4 Years)</b>					
118	Establish and support the Advisory Committee on Accessibility and Inclusiveness as required by the Accessibility BC Act.		In Progress		
119	Work with the Advisory Committee on Accessibility and Inclusiveness and other organizations to identify ways to create a welcoming, inclusive atmosphere in the city, including City-owned facilities.		In Progress		
<b>ACCESS FOR ALL</b>					
<b>ONGOING (Ongoing &amp; Repeated)</b>					
120	Continue to explore and implement existing and emerging technologies to improve access to City services online, via phone, and in person for citizens with audio-visual accessibility needs.			Ongoing	
121	Conduct an inventory of all City-owned public buildings and facilities to identify those that would benefit from accessibility and gender diversity updates and create a prioritized list for upgrades, aligning with planned park and facility upgrades where possible.			Ongoing	
<b>IMMEDIATE (0 - 4 Years)</b>					
122	Work with the Regional District of Nanaimo Transit to improve the visibility and uniformness of transit stops so that they are universally accessible for all citizens.		In Progress		
123	Work with the Advisory Committee on Accessibility and Inclusiveness to identify ways to improve public transit infrastructure for all users, particularly to rapid and frequent transit routes, and access to City-owned facilities and City run programs.		In Progress		
124	Accessible Beaches   Install accessible beach accesses at popular beach locations such as Westwood Lake First Beach, Swy-a-lana Lagoon, Loudon Park, Neck Point Park, Colliery Dam Park, and Departure Bay.		In Progress		
125	Beban Park Pool   Implement recommendations from the Beban Pool accessibility audit.				Not Started
126	Nanaimo Aquatic Centre   Update the existing children's water feature at the Nanaimo Aquatic Centre to include universal access.		In Progress		

 COMPLETE

 IN PROGRESS

 ONGOING

 NOT STARTED

# AN EMPOWERED NANAIMO

Ref.	Programs & Projects				
127	Steve Smith Bike Park   Add adaptive and beginner routes into the Steve Smith Bike Park skills area to accommodate riders with disabilities and new riders.				
128	Westwood Lake Park   Complete improvements at First Beach including accessible parking as recommended by the Advisory Committee on Accessibility and Inclusivity.				
129	Nanaimo Aquatic Centre, Bowen Park Complex and Frank Crane Arena   Complete the accessibility assessments for the Nanaimo Aquatic Centre, Bowen Park Complex, and Frank Crane Arena.				

## CULTURE

### IMMEDIATE (0 - 4 Years)

130	Prepare a communication strategy that raises the awareness of the role culture plays through culture grants in supporting the production and delivery of arts and culture activity.				
131	Work with local cultural organizations such as the Nanaimo Art Gallery, Nanaimo Museum, Port Theatre, and Vancouver Island Regional Library to increase opportunities for working together to share resources and build capacity within organizations.				
132	Beban Park & Cultural Interpretation   Integrate public art and natural and cultural interpretation into the Beban Park Campus as part of ongoing park upgrades. Refer to the Beban Park Master Plan.				
133	Nanaimo Art Gallery Phased Development Plan   Support the adopted Nanaimo Art Gallery phased development plan at 150 Commercial Street, and assist in the completion of a new feasibility study for the Gallery that explores options of expansion and establishing a “Class A” public art gallery. Refer to the Nanaimo Art Gallery Feasibility Study.				
134	South End Community Centre   As part of the feasibility study, explore options for including cultural spaces within a future South End Community Centre.				
135	Stadium District   Integrate public art and natural and cultural interpretation into the Stadium District as part of ongoing facility upgrades.				
136	Maffeo Sutton Park   Improve the Lions Pavilion to improve the acoustics and audience views.				
137	Vancouver Island Conference Centre   Provide new space for arts and culture programming, including using the Shaw Auditorium.				

## ARCHAEOLOGY & HERITAGE

### IMMEDIATE (0 - 4 Years)

138	Complete an Archaeological Overview Assessment in partnership with Snuneymuxw First Nation.				
139	Work with Snuneymuxw First Nation to identify and understand sites of special cultural and traditional significance that may not be recognized under Provincial legislation.				
140	Work with the Japanese Heritage Society to create a Japanese History interpretive landscape and signage feature in a public space in Nanaimo.				
141	Using an equity and diversity lens, undertake a review of the City’s existing culture and heritage interpretive signs, plaques, brochures, website, and other public promotion and communication sources and implement updates.				

COMPLETE
  IN PROGRESS
  ONGOING
  NOT STARTED



Ref. Programs & Projects

PARKLAND & PARK AMENITY MANAGEMENT

IMMEDIATE (0 - 4 Years)

156	Establish additional dog off-leash sites in under-served areas.				
157	Beaufort Park Improvements   Complete the Beaufort Park Improvement Plan including: <ul style="list-style-type: none"> <li>▶ Wellness walkways and accessible seating;</li> <li>▶ Removal of invasive species;</li> <li>▶ Integrated stormwater management (i.e. Millstone upgrades);</li> <li>▶ Expansion of local food production areas (with partners);</li> <li>▶ Infrastructure to support food production areas; and,</li> <li>▶ Consideration of other recreational amenities such as disc golf.</li> </ul>				
158	Deverill Square Gyro Park Sport Courts   Acquire the sport courts adjacent to Deverill Square Gyro Park and make available for public access. Refer to the Deverill Square Park Improvement Plan.				
159	East Wellington Park Improvements   Implement the East Wellington Park Improvement Plan (once complete) including: <ul style="list-style-type: none"> <li>▶ Public access improvements;</li> <li>▶ Food production and agroforestry supporting infrastructure;</li> <li>▶ Habitat enhancement projects along the Millstone River and park wetlands;</li> <li>▶ Dark sky viewing amenity integration; and,</li> <li>▶ Trail system improvements within the site and connecting to external networks.</li> </ul>				
160	Harewood Centennial Park Improvements   Complete the implementation of the Harewood Centennial Park Improvement Plan including: <ul style="list-style-type: none"> <li>▶ Conversion of Sherry Fields to artificial turf (2023);</li> <li>▶ A mountain bike skills park with beginner features (2023);</li> <li>▶ Expanded parking and pedestrian facilities parallel to Howard Avenue;</li> <li>▶ A more inclusive playground;</li> <li>▶ Partnerships with the Harewood Neighbourhood Association and residents to support stewardship of the park;</li> <li>▶ A trail system around the entire campus in partnership with the school district;</li> <li>▶ Interpretive signage (historical and ecological) along the trails; and</li> <li>▶ Stormwater management features.</li> </ul>				
161	Linley Valley Park   Complete and implement a Park Improvement Plan, including an Environmental Management Plan that includes considerations for environmental management, recreational access, trail networks, circulation, and interpretive information.				

 COMPLETE

 IN PROGRESS

 ONGOING

 NOT STARTED

# AN EMPOWERED NANAIMO

Ref. Programs & Projects

## PARKLAND & PARK AMENITY MANAGEMENT

### IMMEDIATE (0 - 4 Years)

162	Loudon Park Improvements   Implement the Loudon Park Improvement Plan including: <ul style="list-style-type: none"> <li>▶ A community activity centre in 2022/23; and</li> <li>▶ Playground and park improvements as per 2021 updated concept plan.</li> </ul>				
163	Neck Point Park Improvements   Complete the implementation of the Neck Point Park Improvement Plan including: <ul style="list-style-type: none"> <li>▶ Pedestrian access and safety improvements on Deane Finlayson Way to provide better access from Morningside Drive;</li> <li>▶ Create accessible beach access at Finn Beach;</li> <li>▶ Clarified park entrance and parking lot circulation, organization, and signage in the main lot / trailhead area; and,</li> <li>▶ Additional amenities for scuba dive use.</li> </ul>				
164	Stadium District   Complete the development of the Stadium District, as a primary area for sporting and outdoor event development.				

### WATERFRONT USE & PROTECTION

#### ONGOING (Ongoing & Repeated)

165	Provide information in waterfront parks about environmentally sensitive areas and habitats and how to support their protection.				
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### IMMEDIATE (0 - 4 Years)

166	Waterfront Walkway Development   Carry out the Waterfront Walkway Implementation Plan Sections 1-6, starting with Section 1.				
167	Departure Bay Cultural Information   Work with Snuneymuxw First Nation to strengthen cultural information along the Departure Bay walkway.				
168	Diver Lake Loop Trail   Acquire land and build a loop trail around Diver Lake, considering railing design and pullouts that support fishing and multiple uses where possible.				
169	Linley Point Pond Improvements   Implement the Linley Point Pond Environmental Management Plan while balancing public physical and visual access to stormwater management features.				
170	Port Drive Waterfront Park   Implement waterfront improvements described in the Port Drive Waterfront Master Plan including extension of the Waterfront Walkway and creation of new waterfront park.				
171	Maffeo Sutton Park Waterfront Improvements   Implement waterfront-specific recommendations from the Maffeo Sutton Park Master Plan including: <ul style="list-style-type: none"> <li>▶ Habitat quality improvements along the Millstone River and estuary;</li> <li>▶ Addition of locations that allow physical access to the water (for car-top vessels, fishing, and improved beach access); and</li> <li>▶ Beach, kayak launch, and accessibility enhancements of the beach at the north end of the Queen Elizabeth II Promenade.</li> </ul>				

 COMPLETE

 IN PROGRESS

 ONGOING

 NOT STARTED

# A PROSPEROUS NANAIMO

## Ref. Programs & Projects

### ECONOMIC CAPITAL

#### IMMEDIATE (0 - 4 Years)

172	Complete, adopt, and start implementing the City of Nanaimo Sponsorship Plan by 2023.		IN PROGRESS		
173	Include in Council orientation for 2022/23 and establish an ad hoc Committee to develop awareness training for City staff and council on the City's Doughnut Economic Framework, to embed the concept through the organization.		IN PROGRESS		
174	Develop an awareness program on the City's Doughnut Economic Framework for City entities: Nanaimo Prosperity Corporation, Tourism Nanaimo, and the Systems Planning Organization, and engage with key stakeholders e.g. Port Theatre, Museum, etc.		IN PROGRESS		
175	Develop a Doughnut Economic Framework focused on an outcome-based budgeting philosophy for Council.		IN PROGRESS		
176	Implement the actions of the Mayor's Leaders' Table Infrastructure Ask, which lays out inventory of infrastructure asks and needs over the next 10 years.	COMPLETE			
177	Advocate for new and expanded health care services and an improved facility at Nanaimo Regional General Hospital that meet the service standards of similar communities in the province.		IN PROGRESS		
178	Commission a commercial and industrial Transportation and Logistics Strategy with a focus on Duke Point and the Nanaimo Airport.		IN PROGRESS		
179	1 Port Drive   Continue to work on the phased development of 1 Port Drive by supporting rezoning, subdivision, and disposition of the property to create a signature waterfront development. Complete an Investment Package for 1 Port Drive.		IN PROGRESS		
180	Stewart Avenue (Newcastle Drive)   Work with the Nanaimo Port Authority in redeveloping the properties along Stewart Avenue (Newcastle Channel) to encourage the development of the Waterfront Walkway and investment in new marina, office, and tourism development.		IN PROGRESS		

### BUSINESS DEVELOPMENT

#### IMMEDIATE (0 - 4 Years)

181	Re-establish a full Business Retention and Expansion (BRE) program.		IN PROGRESS		
182	Exploit the use of alternative datasets to provide new insights and make better decisions.	COMPLETE			

### INNOVATION & TECHNOLOGY

#### ONGOING (Ongoing & Repeated)

183	Encourage further development of Vancouver Island University as a regional centre for technology development and innovation.			ONGOING	
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 COMPLETE

 IN PROGRESS

 ONGOING

 NOT STARTED

## A PROSPEROUS NANAIMO

### Ref. | Programs & Projects

#### IMMEDIATE (0 - 4 Years)

184	As part of the City Broadband Strategy, research a business case to build, own, and operate a municipal broadband utility to service the Downtown, Hospital, and University Urban Centres (i.e. a community fibre initiative).				
185	Develop an Intelligent Community Plan and Broadband Strategy that identifies how the community will use digital infrastructure, information, and communications technologies.				

#### PLACEMAKING & INVESTMENT ATTRACTION

#### IMMEDIATE (0 - 4 Years)

186	Support businesses involved in the production, marketing, and/or delivery of artistic or cultural products such as art, music, theatre, festivals, and special events.				
187	Create a coordinating visual brand and general narrative for Nanaimo in partnership with Tourism Nanaimo and the Nanaimo Prosperity Corporation.				

#### TOURISM

#### ONGOING (Ongoing & Repeated)

188	Continue to market Nanaimo as a destination for Meetings and Events using a 'Team Nanaimo' approach, following the Memorandum of Understanding between the Nanaimo Hospitality Association, Tourism Nanaimo, and the Vancouver Island Conference Centre.				
189	Work with Snuneymuxw First Nation and BC Parks to promote and further develop Saisutshun as a tourism destination.				
190	Focus on creating signature tourism events across the city in the off season as a call to action to visit the city, drawing on the regional markets in southern BC, Puget Sound, and Alberta cities with regional air connections such as mountain biking, swimming tournaments, Provincial Field Lacrosse and other niche events aligned with the Sport Tourism Strategy.				

#### IMMEDIATE (0 - 4 Years)

191	Maffeo Sutton Park Washroom Upgrades   Complete washroom upgrades to support events.				
192	Stadium District Improvements   Complete the Third Street Stadium District.				

COMPLETE

IN PROGRESS

ONGOING

NOT STARTED



## CITY STRUCTURE

Ref. Programs & Projects

### FUTURE LAND USE DESIGNATIONS

#### ONGOING (Ongoing & Repeated)

193	Monitor target densities for residential Future Land Use Designations on a yearly basis.			ONGOING	
194	Work with SD 68 to identify future school sites, childcare facilities, and recreational, cultural, and wellness facilities within Urban Centres.			ONGOING	

#### IMMEDIATE (0 - 4 Years)

195	Update the Zoning Bylaw No. 4500 to be consistent with City Plan.		IN PROGRESS		
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### AREA PLANNING

#### IMMEDIATE (0 - 4 Years)

196	Prepare an Area Plan for the Woodgrove Secondary Urban Centre that provides detailed land use, policy guidance, infrastructure planning, and amenity needs.		IN PROGRESS		
197	Prepare an Area Plan for the Southgate Secondary Urban Centre that provides detailed land use, policy guidance, infrastructure planning, and amenity needs.				NOT STARTED

### NEIGHBOURHOOD PLANNING

#### ONGOING (Ongoing & Repeated)

198	<p>Implement the Neighbourhood Associations Supports Policy.</p> <ul style="list-style-type: none"> <li>▶ Council will host an annual engagement opportunity to hear the collective concerns and priorities of neighbourhoods, and to share updates on City initiatives.</li> <li>▶ Official Community Plan amendments and Rezoning development applications will continue to be referred to relevant neighbourhood associations for input purposes, and development permit applications will continue to be referred to relevant neighbourhood associations for information.</li> <li>▶ Provide services and support to neighbourhood associations.</li> <li>▶ Maintain a map of neighbourhood association self-defined boundaries for public and reference purposes.</li> </ul>			ONGOING	
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#### IMMEDIATE (0 - 4 Years)

199	Prepare an engagement strategy to identify neighbourhood planning / census track priorities to inform Council consideration of investment priorities.				NOT STARTED
200	Work with Vancouver Island University, School District 68, and private developers to explore the potential for major developments along Wakesiah Avenue and Fifth Street.		IN PROGRESS		
201	Explore expanding geothermal energy in the Vancouver Island University Secondary Urban Centre.				NOT STARTED

 COMPLETE

 IN PROGRESS

 ONGOING

 NOT STARTED

CITY STRUCTURE					
Ref.	Programs & Projects				
DEVELOPMENT PERMIT & HERITAGE CONSERVATION AREAS					
IMMEDIATE (0 - 4 Years)					
202	Update the Development Permit Area guidelines to be consistent with City Plan policies, with specific focus on: <ul style="list-style-type: none"> <li>▶ General Development Permit Area Design Guidelines; and</li> <li>▶ Steep Slope Development Permit Area Guidelines</li> </ul>				
FINANCIAL MECHANISMS & COMMUNITY BENEFITS					
IMMEDIATE (0 - 4 Years)					
203	Review and update the City of Nanaimo Development Cost Charge Bylaw 2017 No. 7252.				

COMPLETE
 IN PROGRESS
 ONGOING
 NOT STARTED

## PROGRESS REPORT SUMMARY

	COMPLETE	IN PROGRESS	ONGOING	NOT STARTED	TOTAL
A GREEN NANAIMO	2	15	11	7	35
A CONNECTED NANAIMO	3	15	2	5	25
A HEALTHY NANAIMO	5	25	10	6	46
AN EMPOWERED NANAIMO	1	42	14	7	64
A PROSPEROUS NANAIMO	4	12	4	1	21
CITY STRUCTURE	0	5	3	3	11
<b>TOTAL</b>	<b>16</b>	<b>114</b>	<b>44</b>	<b>29</b>	<b>203</b>